

To: **Members of the Cabinet**

Notice of a Meeting of the Cabinet

Tuesday, 19 May 2026 at 2.00 pm

Room 2&3 - County Hall, New Road, Oxford OX1 1ND

If you wish to view proceedings online, please click on this [Live Stream Link](#).



Martin Reeves
Chief Executive

May 2026

Committee Officer: Democratic Services
E-Mail: committeesdemocraticservices@oxfordshire.gov.uk

Membership

Councillors

Liz Leffman	Leader of the Council
Neil Fawcett	Deputy Leader of the Council and Cabinet Member for Resources
Tim Bearder	Cabinet Member for Adults
Rebekah Fletcher	Cabinet Member for Transport Management
Sean Gaul	Cabinet Member for Children and Young People
Kate Gregory	Cabinet Member for Public Health and Inequalities
Judith Edwards	Cabinet Member for Community Wellbeing and Safety
Dan Levy	Cabinet Member for Finance, Property and Transformation
Gareth Epps	Cabinet Member for Place, Environment and Climate Action
Laura Gordon	Cabinet Member for Future Economy and Innovation

The Agenda is attached. Decisions taken at the meeting will become effective at the end of the working day on 26 May 2026 unless called in by that date for review by the appropriate Scrutiny Committee. Copies of this Notice, Agenda and supporting papers are circulated to all Members of the County Council.

Date of next meeting: 16 June 2026

AGENDA

1. Apologies for Absence

2. Declarations of Interest

- guidance note below

3. Minutes (Pages 9 - 18)

To approve the minutes of the meeting held on 21 April 2026 (CA3) and to receive information arising from them.

4. Questions from County Councillors

Any county councillor may, by giving notice to the Proper Officer by 9 am three working days before the meeting, ask a question on an item on the agenda.

The number of questions which may be asked by any councillor at any one meeting is limited to two (or one question with notice and a supplementary question at the meeting) and the time for questions will be limited to 30 minutes in total. As with questions at Council, any questions which remain unanswered at the end of this item will receive a written response.

5. Petitions and Public Address

Members of the public who wish to speak on an item on the agenda at this meeting, or present a petition, can attend the meeting in person or 'virtually' through an online connection.

Requests to present a petition must be submitted no later than 9am ten working days before the meeting.

Requests to speak must be submitted no later than 9am three working days before the meeting.

Requests should be submitted to committeesdemocraticservices@oxfordshire.gov.uk

If you are speaking 'virtually', you may submit a written statement of your presentation to ensure that if the technology fails, then your views can still be taken into account. A written copy of your statement can be provided no later than 9am on the day of the meeting. Written submissions should be no longer than 1 A4 sheet.

6. Appointments 2026/27 (Pages 19 - 30)

Cabinet Member: Leader
Forward Plan Ref: 2026/100
Non-key decision
Contact: Tom Hudson, Scrutiny Manager
Tom.hudson@oxfordshire.gov.uk

Report by Director of Law & Governance and Monitoring Officer **(CA6)**

To confirm the Cabinet's appointments for the civic year 2026/27.

The Cabinet is recommended to AGREE the appointments set out in the annex to the report

7. Reports from Scrutiny Committees (Pages 31 - 36)

Cabinet will receive a report from the People Overview and Scrutiny Committee on Domestic Abuse - Safe Accommodation Provision

8. Oxford Congestion Charge Investment Plan (Pages 37 - 116)

Cabinet Member: Transport Management
Forward Plan Ref: 2026/007
Key decision
Contact: Hannah Battye, Head of Place Shaping
Hannah.battye@oxfordshire.gov.uk

Report by Director of Environment and Highways **(CA8)**

Cabinet will be asked to consider officer recommendations for uses of the income generated by the temporary congestion charge

Following Cabinet's 21 April 2026 deferral, and request to consider revised recommendations in relation to the Congestion Charge Investment Plan, Cabinet is RECOMMENDED to:

- a) approve the congestion charge investment plan, as detailed at Annex 1 and outlined in paragraph 20, including a £3 combined parking and bus ticket to replace the current free park and ride offer as soon as practically possible after 1 June 2026**
- b) approve the amendments to the council's Fees and Charges for 2026/27 as shown in Annex 2**
- c) delegate authority to the Cabinet Member for Transport Management for:**
 - i. the allocation of any remaining unallocated surplus**

- ii. the apportionment of the funds for “Active travel and additional public transport schemes” (Table 1) to specific projects, including but not limited to the list of such schemes in Annex 1

9. Best Start in Life Plan (Pages 117 - 142)

Cabinet Member: Children and Young People

Forward Plan Ref: 2026/084

Non-key decision

Contact: Annette Perrington, Deputy Director of Education

Annette.perrington@oxfordshire.gov.uk

Report by Director of Children’s Services (**CA9**)

The Cabinet is RECOMMENDED to note the release of the plan and share any feedback about its content.

10. Quiet Lanes Policy & Pilot Programme (Pages 143 - 182)

Cabinet Member: Transport Management

Forward Plan Ref: 2026/066

Key decision

Contact: Daniel McCrory, Technical Lead – Place Shaping

Daniel.mccrory@oxfordshire.gov.uk

Report by Director of Environment and Highways (**CA10**)

This is a proposal to develop a Quiet Lanes policy for the county, along with an associated framework for their implementation.

The policy, its benefits and the framework should be first tested through the implementation of a programme pilot (through 2026/27) before being fully adopted and rolled out on wider scale if appropriate.

The Cabinet is RECOMMENDED to

- a) Approve the county council’s Quiet Lanes Policy statement as attached at Annex 1
- b) Approve the Assessment criteria for consideration of Quiet Lanes at Annex 2 and the Implementation Toolkit at Annex 3
- c) Endorse the proposed approach to implementing, and testing, the Quiet Lanes Policy across Oxfordshire through a programme of pilot schemes (to be identified with local county councillors and parish/town councils)
- d) Delegate authority to Director of Environment & Highways, in consultation with Cabinet Member for Transport Management, to bring into operation Traffic Regulation Orders (both permanent and experimental) for the pilot schemes

11. Forward Plan and Future Business (Pages 183 - 190)

Cabinet Member: All

Contact Officer: Chris Reynolds, Senior Democratic Services Officer,
chris.reynolds@oxfordshire.gov.uk

The Cabinet Procedure Rules provide that the business of each meeting at the Cabinet is to include “updating of the Forward Plan and proposals for business to be conducted at the following meeting”. Items from the Forward Plan for the immediately forthcoming meetings of the Cabinet appear in the Schedule at **CA**. This includes any updated information relating to the business for those meetings that has already been identified for inclusion in the next Forward Plan update.

The Schedule is for noting, but Cabinet Members may also wish to take this opportunity to identify any further changes they would wish to be incorporated in the next Forward Plan update.

The Cabinet is RECOMMENDED to note the items currently identified for forthcoming meetings.

Councillors declaring interests

General duty

You must declare any disclosable pecuniary interests when the meeting reaches the item on the agenda headed 'Declarations of Interest' or as soon as it becomes apparent to you.

What is a disclosable pecuniary interest?

Disclosable pecuniary interests relate to your employment; sponsorship (i.e. payment for expenses incurred by you in carrying out your duties as a councillor or towards your election expenses); contracts; land in the Council's area; licenses for land in the Council's area; corporate tenancies; and securities. These declarations must be recorded in each councillor's Register of Interests which is publicly available on the Council's website.

Disclosable pecuniary interests that must be declared are not only those of the member her or himself but also those member's spouse, civil partner or person they are living with as husband or wife or as if they were civil partners.

Declaring an interest

Where any matter disclosed in your Register of Interests is being considered at a meeting, you must declare that you have an interest. You should also disclose the nature as well as the existence of the interest. If you have a disclosable pecuniary interest, after having declared it at the meeting you must not participate in discussion or voting on the item and must withdraw from the meeting whilst the matter is discussed.

Members' Code of Conduct and public perception

Even if you do not have a disclosable pecuniary interest in a matter, the Members' Code of Conduct says that a member 'must serve only the public interest and must never improperly confer an advantage or disadvantage on any person including yourself' and that 'you must not place yourself in situations where your honesty and integrity may be questioned'.

Members Code – Other registrable interests

Where a matter arises at a meeting which directly relates to the financial interest or wellbeing of one of your other registerable interests then you must declare an interest. You must not participate in discussion or voting on the item and you must withdraw from the meeting whilst the matter is discussed.

Wellbeing can be described as a condition of contentedness, healthiness and happiness; anything that could be said to affect a person's quality of life, either positively or negatively, is likely to affect their wellbeing.

Other registrable interests include:

- a) Any unpaid directorships

- b) Any body of which you are a member or are in a position of general control or management and to which you are nominated or appointed by your authority.
- c) Any body (i) exercising functions of a public nature (ii) directed to charitable purposes or (iii) one of whose principal purposes includes the influence of public opinion or policy (including any political party or trade union) of which you are a member or in a position of general control or management.

Members Code – Non-registrable interests

Where a matter arises at a meeting which directly relates to your financial interest or wellbeing (and does not fall under disclosable pecuniary interests), or the financial interest or wellbeing of a relative or close associate, you must declare the interest.

Where a matter arises at a meeting which affects your own financial interest or wellbeing, a financial interest or wellbeing of a relative or close associate or a financial interest or wellbeing of a body included under other registrable interests, then you must declare the interest.

In order to determine whether you can remain in the meeting after disclosing your interest the following test should be applied:

Where a matter affects the financial interest or well-being:

- a) to a greater extent than it affects the financial interests of the majority of inhabitants of the ward affected by the decision and;
- b) a reasonable member of the public knowing all the facts would believe that it would affect your view of the wider public interest.

You may speak on the matter only if members of the public are also allowed to speak at the meeting. Otherwise you must not take part in any discussion or vote on the matter and must not remain in the room unless you have been granted a dispensation.